

Register of interests for the Chair, Commissioners and Senior Management Team of the National Infrastructure Commission, along with members of the Design Group and Young Professionals Panel

Correct as of November 2023

1. Purpose and scope

- 1.1. The independent advice provided to government by the National Infrastructure Commission is in part informed by the range of relevant professional experience that Commissioners and other office holders bring to our discussions and policy formation process. This breadth and depth of experience in planning, building and operating different aspects of economic infrastructure is vitally important for the quality and applicability of our work, and will naturally result in occasional conflicts of interest between Commission work and other professional, financial or personal connections.
- 1.2. We seek to manage such potential conflicts actively, responding appropriately as both external interests and the Commission's workload change. As part of this process, we publish an annual register of interests.
- 1.3. This register includes self declarations submitted by the National Infrastructure Commission's Chair, Commissioners, Senior Management Team, Design Group Members and Young Professionals Panel. The declarations are made annually and cover some historic interests where considered relevant.

2. Treatment of declared interests

- 2.1. Declared interests are reviewed by Secretariat staff and a range of steps are considered to manage any potential conflicts with current or future Commission work. These steps include relevant office holders/staff recusing themselves from particular meetings or parts of meetings, or declining involvement in certain professional work.
- 2.2. This register and steps to manage potential conflicts are reviewed by the Commission's Oversight Board.

3. Future publication schedule

- 3.1. We will publish updated versions of this register for current office holders annually.

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
1	Commissioner	John Armitt	Shareholder, National Express		Financial	Jan-13	
			Board member, Berkeley Homes		Professional	Jan-07	
			Shareholder, Berkeley Homes		Financial	Jan-13	
			Fellow, ICE		Professional		
			Board member, TD Bidco		Professional	Jan-23	
2	Commissioner; Design Group	Sadie Morgan	Director, dRMM Architects	dRMM is working on the annex buildings for the Silvertown tunnel. Sadie has no active involvement in the project.	Professional	Jan-93	
			Director, Major Projects Association	MPA is a membership association for organisations engaged in the delivery and the development of major projects, programmes and portfolios. Unpaid.	Professional	Jan-17	
			Director, Rumshott Estate	Company engaged in silviculture and the leisure industry.	Professional	May-06	
			NED, Homes England, MHCLG	HE is the government's housing accelerator. Paid role.	Professional	Jan-19	
			Chair, Design Panel, HS2, DfT	Advisory role on design reporting to SoS. Paid role	Professional	Jan-15	
			Mayor's Design Advocate, GLA	Advisory role on design- Specifically good growth by design agenda. Paid role.	Professional	Jan-18	
			Net Zero Buildings Council	Member	Professional	Sep-21	
			Food Farming and Countryside Commission	Commissioner	Professional	Jan-22	
			Professor of Paid Practice, Westminster University	Paid role.	Professional	Jan-16	

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
			New London Architecture - Senior Advisor for NLA and the Chair of the New London Sounding Board		Professional	May-23	
			Founding Director, Quality of Life Foundation	An independent body to improve the effect that the built environment has on people's lives.	Professional	Oct-19	
			Advisor, Legacy App ApS	Registered in DK	Professional	Jan-23	
			Director, My Critical Friend Limited		Professional	Jul-23	
			Fellow, Royal Institute of British Architects		Professional	Jan-20	
3	Commissioner	Neale Coleman	Director and 50% shareholder, Blackstock Partnership Ltd.		Professional; Financial	2016	
			Wife is 50% shareholder in Blackstock Partnership Ltd		Personal	2016	
			Small shareholdings, Kier, Vodafone		Financial		
			Member, Union Connectivity Review		Professional	Sep-20	
			Chair, Commission on Future of Westminster		Professional	May-22	
			Member, Labour Party		Professional	1974	
			Professor, LSE		Professional	Jan-95	
			(Wife) Senior Associate, Frontier Economics	Have conducted work on behalf of the Commission.	Professional		
			Past president, International Economic Association		Professional	Jan-17	Dec-23
			Fellow, British Academy		Professional	Jan-00	

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
4	Commissioner	Tim Besley	Foreign Honorary Member, American Academy of Arts and Sciences		Professional	Jan-10	
			Member , Levelling Up Advisory Council		Professional	Feb-22	
			Senior Research Advisor to Gallup Corporation	Unpaid advisory role advising on a programme of work to understand changing public attitudes towards the environment and climate change.	Professional	Nov-21	
			Member, IFS Deaton Review into Inequality		Professional	Dec-20	
			Member, Academia Europeae		Professional	Nov-22	
			Director, Aqua Green Ideas Ltd	Personal consulting and product development company.	Professional	Jan-14	
			Shareholder, Aqua Green Ideas Ltd	Personal consulting and product development company. 50% shareholding.	Financial	Jan-14	
			(Wife) Director, Aqua Green Ideas Ltd	Personal consulting and product development company.	Personal	Jan-14	
			(Wife) Shareholder, Aqua Green Ideas Ltd	Personal consulting and product development company. 50% shareholding.	Personal	Jan-14	
			Chair, Simon Midco Ltd	Holding of company of the Lowell Group, a debt management company. Backed by Permira, a global investment firm.	Professional	Sep-19	
			Senior Independent Director, Airtel Africa	International telecoms company.	Professional	Sep-19	

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
6	Commissioner	Andy Green	NED, Link Administration Holdings Ltd	Australia based superannuation service provider.	Professional	Apr-19	
			Senior Independent Director, BlocVentures Ltd	Privately held venture capital company investing in early stage technology companies	Professional	Jul-21	
			Chair, WaterAid UK	Charity focused on ensuring all people have access to water and sanitation. Is supported by many UK water companies.	Professional	Oct-20	
			Trustee, WWF UK	Charity promoting biodiversity and restoring nature. Occasionally takes legal action against major projects e.g. Heathrow third runway.	Professional	Jun-17	
			Chair, Gentrack UK Ltd	Public company listed on the New Zealand and Australia Stock Exchanges providing software solutions for energy, water and airport sectors.	Professional	Oct-20	
			Chair, Nominet	Registry organisation for .uk namespace & provider of cyber security solutions.	Professional	Aug-21	
			Vice Chair, Disasters Emergency Committee	Umbrella charity running major national humanitarian appeals.	Professional	Jun-16	Mar-23
			Shareholder, Omnio Sound Ltd	Machine learning audio technology.	Professional; Financial	Jan-17	2023
			Advisor, Omnio Sound Ltd	Machine learning audio technology.	Professional; Financial	Jan-17	2023
			Fellow, Royal Society of Arts and Manufactures		Professional		
			Companion, Chartered Institute of Management		Professional		
			Liveryman, Worshipful Company of Information Technologists		Professional		
			Daughter is a senior policy advisor on energy policy at HM Treasury		Personal		

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
7	Commissioner	Julia Prescott	Chief Strategy/Partner, Meridiam SAS, Paris	Recognised and clarified from initial appointment.	Professional; Financial	Jul-05	Jun-23
			Chair, Neuconnect Ltd and GMBH	Majority owned by Meridiam. The NeuConnect Interconnector will create direct power link between Germany and Great Britain.	Professional; Financial	Jan-18	
			Director, Fulcrum Infrastructure Group	100% owned by Meridiam. Gas and utilities connections.	Professional; Financial	Jan-07	
			Non-Executive Board Member, Allego NV Westervoordsedijkm Arnhem, Dutch registry number 82985537	Electric vehicle charging company headquartered in the Netherlands & listed on NYSE.	Professional	Mar-22	
			Deputy Chair, Port of Tyne		Professional	Sep-19	
			NED, P4G	Multilateral organisation funded by Governments of Netherlands, South Korea, Denmark, Colombia and others to fund early stage projects supporting green growth in developing countries.	Professional	Sep-19	
			Member, UK Investment Council	Advisory panel supporting the Department of International Trade.	Professional	Apr-21	
			Honorary Professor, Bartlett School, University College London		Professional	2015	
			Co-Chair of the Global Infrastructure Facility	A G20 initiative based in Washington DC.	Professional	Jan-23	Jan-25
			Member, Advisory board on major infrastructure delivery, UCL		Professional	Jan-20	
		Professor of Climate and Environmental Risk, University of Oxford, Professor		Professional	2011		
		Oxford Infrastructure Analytics, Director		Professional	2017		

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
8	Commissioner	Jim Hall	Prime Minister's Council for Science and Technology		Professional	2020	
			Environmental Agency Long-Term Investment Strategy Development Group		Professional	2016	
			Environmental Agency National Flood Risk Assessment Independent Peer Review Group		Professional	2020	
			Fellow, Institution of Civil Engineers		Professional	2005	
			Fellow, Royal Academy of Engineering		Professional	2011	
			Fellow, Royal Statistical Society		Professional	2004	
			Trustee, JBA Trust		Personal	2011	
			Trustee, Institution of Civil Engineers		Personal	2020	
			Fellow, Linacre College		Personal	2011	
			Member, National Framework Senior Steering Group for water resources		Personal	2020	
			Chair of Governance Board, Data and Analytics Facility for National Infrastructure		Professional	2017	
			Director of the Digital Task Force for Planning		Professional	2023	
			Chair of the Use Cases Advisory Group for the National Grid ESO Virtual Energy System		Professional	2023	
Research group in Oxford is funded by RAPID (OfWat) to implement the National System Simulation Meeting	Jim directs the project but is not funded personally by RAPID.	Professional	Sep-20				

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
9	Commissioner	Nick Winser	Chair, Energy Systems Catapult Ltd		Professional	2015	
			NED, Greencoat UK Wind plc		Professional	2022	
			Chair of Advisory Group, Prospering from the Energy Revolution		Professional	2017	Nov-22
			Fellow of The Royal Academy of Engineering		Professional	2007	
			Fellow, The Institution of Engineering and Technology,		Professional	2003	
			Fellow The Institution of Gas Engineers and Managers		Professional	2005	
			UK Electricity Networks Commissioner	Independent advisory role to government.	Professional	Jul-22	
10	Commissioner	Kate Willard	Ansa	Employee Advisor	Professional	2015	2022
			Chair, National Council Member and ARAC Committee Member, Arts Council England		Professional	2018	
			Founding Director & Shareholder, Willard KGM		Professional	2007	
			Retained Advisor, Esken		Professional	2020	
			Chair, Teesside International Airport		Professional	2022	
			Chair & Estuary Envoy, Thames Estuary Growth Board		Professional	2019	
			Member, Equity		Personal	1982	
			Member and Director, Thames Estuary Growth Board		Professional	Feb-23	
			Member, Labour Party		Personal	Apr-23	
			Board Member, Thames Freeport		Professional	May-23	
11	Commissioner	Michele Dix	Non-Executive Programme Board Member, Houses of Parliament Restoration and Renewal		Professional	Oct-23	
			Non-Executive Director, Crossrail		Professional	Jul-05	
			Fellow, Institution of Civil Engineers		Professional	Jun-82	
			Fellow, Chartered Institution of Highways and Transportation		Professional	Jun-15	
			Fellow, Chartered Institute of Logistics and Transport		Professional	Jun-15	
			Advisor/visiting professor, University College London, Bartlett School		Professional	Jun-15	
			Non-Executive Director, Major Projects Association		Professional	Jun-15	

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
12	SMT - Chief Executive	James Heath	Partner is EA to COO/CFO of Carbon Clean (carbon capture technology company)	Personal	Personal		
14	SMT - Director of Policy	Jen Coe	Strategy Consultant, Office Bloc Ltd	Boutique serviced office rental company	Professional	Dec-21	
15	SMT - Director of Policy	Hannah Brown	Trustee, Brown Source Trust	Charitable trust focussing on making unrestricted multi-year grants to organisations where it can make a big difference.	Professional	Jan-16	
				Trustee, First Story	Creative writing charity supporting young people	Dec-22	
16	SMT - Chief Operating Officer	Mark Ardron	None recorded				
17	NED	David Finlay	Member, Conservative Party		Professional		
			Member, Labour party		Professional		
18	NED	Dennis Skinner	Director of Improvement, Local Government Association		Professional	Jun-11	
			Company Secretary, IDeA	The IDeA is fully owned by the LGA and is the vehicle used to provide the LGA's improvement services.	Professional	Aug-15	
			Member, Labour party		Professional	1978	
			Member and Board Member of Chartered Institute of Public Finance and Accountancy	Appointed as Board member in 2023.	Professional	Sep-01	
19	NED	Katherine Easter	Chief People Officer, PPF	UK fund to protect members when pension funds become insolvent.	Professional	Jan-11	
			NED/HR Consultant, Isle Utilities Group	Consultancy and tech innovation in energy and water sectors.	Professional	Jan-11	
			Professional Head of Buildings and Architecture	Network Rail	Professional	Jan-07	
			Fellow, Institution of Civil Engineers			2005	

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
20	Design Group	Anthony Dewar	Federation Internationale d'Associations d'Ingenieurs			2006	
			Fellow, Royal Society of Arts			2003	
			New London Sounding Board	Member	Professional	2023	
			New London Architecture Expert Panel on Transport and Infrastructure	Panel Member	Professional	2020	
			International Association for Bridge and Structural Engineering (IABSE)	Executive Committee Member	Professional	2023	
21	Design Group	Clare Donnelly	Director, Fereday Pollard Architects	FPA has been appointed by Anglian Water (directly) and contractors working on behalf of HS2	Professional	Jan-12	
			Member, Royal Institute of British Architects		Professional	Jan-12	
			Member of Architects Registration Board				

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
22	Design Group	Andrew Grant	Director, Grant Associates	Landscape architects	Professional	Jan-96	
			Board member, World Heritage Site Advisory Board, Bath		Professional	Jan-19	
			Chairman, Bathscape Landscape Partnership	A Heritage Lottery Fund supported project aimed at reconnecting people with the natural landscape surrounding Bath.	Professional	Oct-17	
			Member, South West Design Review Panel		Professional	Jan-16	
			Member, Landscape Institute		Professional	1988	
			Fellow, Royal Society of Architects		Professional	2012	
			Honorary Doctorate of Letters by Bath Spa University		Professional	2023	
			Honorary Fellow, Royal Institute of British Architects		Professional	2010	
23	Design Group	Hanif Kara	Professor in Practice of Architectural Technology, Harvard Graduate School of Design		Professional	Jan-08	
			Director and Co-founder, AKT II	London based structural, civil and façade engineering consultancy	Professional	Jan-96	
			Panel member, HS2 Design Panel	To provide professional expertise and advice to HS2 Ltd	Professional	Jan-15	
			Board Member, GSA Mackintosh Steering Committee		Professional	Jun-20	
			Board member, NCCR Digital Fabrication		Professional	Jan-15	
			Panel member, Design Council Built Environment Experts Panel		Professional	Jan-13	
			Fellow, Institution of Civil Engineers		Professional	Jan-14	
			Fellow, Royal Academy of Engineering		Professional	Jan-14	
			Fellow, Royal Society of the Arts		Professional	Jan-14	
			Fellow, Institute of Structural Engineering		Professional	Jan-14	
			Fellow, Royal Institute of British Architects		Professional	2014	
			Advisor, Aga Khan Development Network		Professional	Jan-04	
		Trustee, Zaha Hadid Foundation					
		Director, Madeleine Kessler Architects		Professional	Oct-20		
		Lecturer, Architectural Association		Professional	Sep-19		

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
24	Design Group	Madeleine Kessler	Director, Unscene Architecture		Professional	Apr-19	
			Panel Member, Ebbsfleet Design Forum		Professional	Aug-22	
			Member, Royal Institute of British Architects		Professional	Jan-16	
			Lecturer, Architectural Association		Professional	Sep-19	
			Member, Royal Institute of British Architects			Jan-16	
25	Design Group	Judith Sykes	Director and Chair, Useful Simple Group	Director for the group which includes Expedition Engineering, Useful Projects, Thomas Matthews and Useful Studio.	Professional	Jan-03	
			Member, Design Review Panels through Design South East and Frame	Design Review Panels she sits on include Harlow, Gilston, and Folkstone and Hythe.	Professional	Jan-17	
			Fellow and Member of Policy and External Affairs Panel, Institution of Civil Engineers		Professional	Jan-02	
			WMCA Land Disposal Task Force		Professional	Jun-22	
			Follow, Royal Academy of Engineering		Professional	Sep-22	
			Independent Advisor, Homes England		Professional	Jul-22	
26	Design Group	Louise Wyman	Executive Director, Strategic Development, CBRE		Professional	Jun-20	
			Member, Landscape Institute		Professional		
			Member, Royal Institute of Chartered Surveyors		Professional		
			Trustee, Foxley Farm Trust, Northamptonshire		Professional	May-23	
27	Young Professionals Panel	Josephine Rose Garvey-Rae	Senior Cost Manager, Turner and Townsend		Professional	Sep-21	
			Shareholder, Costain Group Ltd	A British technology based construction and engineering company headquartered in Maidenhead.	Financial	Apr-20	
			Shareholder, Lloyds Bank PLC		Financial	Apr-20	

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
28	Young Professionals Panel	Michael William Davis	Senior Consultant, PA Consulting		Professional	Sep-21	
			(Partner) Head of Local Government Funding Reform, DLUCH		Personal	Jun-19	
			Member, Institute of Mechanical Engineers		Professional	2012	
29	Young Professionals Panel	Ann Zhang	Consultant, Frontier Economics		Professional	Sep-21	
30	Young Professionals Panel	Sophie Deas	Senior Programme Manager, Network Rail	East Coast Route business change programme.	Professional	Apr-21	
			Volunteer, Woodland Trust		Personal	Feb-18	
			Member, Chartered Institution of Highways and Transportation		Professional	Sep-15	
			Associate Member, Institute of Asset Management		Professional	Feb-19	
			Associate Member, Association for Project Management		Professional	Aug-20	
			(Partner) Revenue Development Manager, First Trans Pennine Express Ltd		Personal	Apr-20	
			(Partner) NED, West Yorkshire Ticketing Company Ltd		Personal	Apr-20	
31	Young Professionals Panel	Calum Askins	Assistant Strategic Development Manager, Transport for Greater Manchester		Professional	Oct-21	
			Member, Chartered Institute of Highways and Transport	Working towards chartership.	Professional	Jan-17	
			Member, Transport Planning Society		Professional	2015	
32	Young Professionals Panel	Cissie Liu	Senior Regulation Analyst, Scottish and Southern Electricity Networks		Professional	Oct-20	
33	Young Professionals Panel	Monica Laucas	Management Consultant, Accenture		Professional	Feb-22	
			Member, Institute of Economic Development		Professional	Mar-19	
			Member, Energy UK's Young Professionals Steering Committee		Professional	Sep-22	Sep-25

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
34	Young Professionals Panel	Caroline Reeson	Asset Management Advisor, Mott MacDonald	Multi disciplinary consultancy.	Professional	Jan-15	
			(Partner) Senior Town Planner, ARUP		Professional	Jan-21	
			Graduate Member, Institution of Civil Engineers		Professional	2015	
35	Young Professionals Panel	Sam Cocking	Research Associate, University of Cambridge	Centre for Smart Infrastructure and Construction - funded by EPSRC, Innovate UK and industry partners (including Network Rail and AECOM).	Professional	Apr-21	
			Joint research project, Network Rail & AECOM		Professional	Jan-17	
			Graduate Member, The Institution of Structural Engineers		Professional	2015	
			Council Member, the International Masonry Society	Professional society for researchers working on masonry structures.	Professional	2015	
36	Young Professionals Panel	Brittany Harris	Director and CEO, Qualis Flow Limited	Data company to support construction firms manage their social and environmental impact.	Professional	Apr-18	
			Board Member, Cambridge Wireless	Membership organisation	Professional	Oct-19	
			Member, Institution of Civil Engineers		Professional	Jan-16	
37	G6 member of staff	Sophie Donaldson	Principal Strategic Planner		Professional (2 nd job)	Jan-23	
			Director of Design, London Legacy Development Corporation	Mayoral Development Corporation.	Professional	April 2015	
			Non-Executive Director of Development and Investment, Lampton Homes, Hounslow		Professional	March 2021	
			Chair, Quality Review Panel, Harlow & Gilston Garden Town		Professional	May 2018	
			Panel Member, HS2 Design Panel		Professional	Nov 2015	

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
38	Design Group	Peter Maxwell	Design Council Expert, Design Council		Professional	Nov 2015	
			Academician, The Academy of Urbanism		Professional	July 2023	
			Member, Chartered Management Institute		Professional	January 2022	
			Member, Royal Town Planning Institute		Professional	2013	
			Fellow, Royal Society of Arts		Professional	2008	
			Member, Royal Institute of British Architects		Professional	2002	
			Member, Architects Registration Board		Professional	1999	
39	Design Group	Alister Kratt	Board and Company Director, LDA Design Consulting	LDA Design is an independent, 100% employee-owned consultancy of urban designers, landscape architects and planners.	Professional	1997	
			Fellow, Landscape Institute		Professional	1990 (Member), 2022 (Fellow)	
			Panel Advisor, Design Commission for Wales		Professional	2015	
			Trustee, Long Crendon Baptist Church		Personal	2023	
			Member, NIPA		Professional	2017	