

Register of interests for the Chair, Commissioners and Senior Management Team of the National Infrastructure Commission, along with members of the Design Group and Young Professionals Panel
Correct as of April 2021

1. Purpose and scope

- 1.1. The independent advice provided to government by the National Infrastructure Commission is in part informed by the range of relevant professional experience that Commissioners and other office holders bring to our discussions and policy formation process. This breadth and depth of experience in planning, building and operating different aspects of economic infrastructure is vitally important for the quality and applicability of work, and will naturally result in occasional conflicts of interest between Commission work and other professional, financial or personal connections.
- 1.2. We seek to manage such potential conflicts actively, responding appropriately as both external interests and the Commission's workload change. As part of this process, we publish an annual register of interests.
- 1.3. This register includes self declarations submitted by the National Infrastructure Commission's Chair, Commissioners, Senior Management Team, Design Group Members and Young Professionals Panel. The declarations were made as at April 2021 and cover some historic interests where considered relevant.

2. Treatment of declared interests

- 2.1. Declared interests are reviewed by Secretariat staff and a range of steps are considered to manage any potential conflicts with current or future Commission work. These steps include relevant office holders/staff recusing themselves from particular meetings or parts of meetings, or declining involvement in certain professional work.
- 2.2. This register and steps to manage potential conflicts are reviewed by the Commission's Oversight Board.

3. Future publication schedule

- 3.1. We will publish updated versions of this register for current office holders annually, at the start of each financial year (April).

NIC - Conflicts of Interest

No.	Type of Individual (Official; Commissioner; NED; DG; YPP)	Name of individual	Declared interest (name of organisation and nature of business)	Additional information (if applicable)	Nature of Interest (Financial; Professional; Personal etc)	Date of Interest	
						From	To
1	Commissioner	John Armitt	Chairman, National Express		Professional	Jan-13	
			Shareholder, National Express		Financial	Jan-13	
			Board member, Berkeley Homes		Professional	Jan-07	
			Shareholder, Berkeley Homes		Financial	Jan-13	
			Board member, EXPO 2020 (Dubai)		Professional	Jan-17	
			Chairman, City and Guilds	(unpaid)	Professional	Jan-12	Oct-21
			Advisor, Imperial College White City	Advising on the development of the White City campus.	Professional	Jan-14	
			Past President, ICE		Professional	Jan-15	Jan-16
			Fellow, ICE		Professional		
			Board member, Transport for London		Professional	2012	2016
			Commission member, Airports Commission		Professional	2012	2015
			Commission member, Thames Estuary Growth Commission		Professional	2016	2017
			Chairman, Thames Estuary Growth Commission		Professional	2017	2018
2	Commissioner; Design Group	Sadie Morgan	Director, dRMM Architects	dRMM is working on the annex buildings for the Silvertown tunnel. Sadie has no active involvement in the project or the policy decision to back the project (outside of the Commission's remit).	Professional	Jan-93	
			Director, Major Projects Association	MPA is a membership association for organisations engaged in the delivery and the development of major projects, programmes and portfolios. Unpaid.	Professional	Jan-17	
			NED, U+I	Property and regeneration company. Paid role.	Professional	Jan-19	
			NED, Homes England, MHCLG	HE is the government's housing accelerator. Paid role.	Professional	Jan-19	
			Chair, Design Panel, HS2, DfT	Advisory role on design reporting to SoS. Paid role	Professional	Jan-15	
			Mayors Design Advocate, GLA	Advisory role on design-Specifically good growth by design agenda. Paid role.	Professional	Jan-18	
			Professor of Paid Practice, Westminster University	Paid role.	Professional	Jan-16	
			Founding Director, Quality of Life Foundation	An independent body to improve the effect that the built environment has on people's lives.	Professional	Oct-19	
			Fellow, Royal Institute of British Architects		Professional	Jan-20	

3	Commissioner	David Fisk	Emeritus Professor, Imperial College London	Laing O'Rourke Chair in Systems Engineering	Professional	2010	
			Honorary Fellow, Chartered Institution of Building Services Engineering		Professional		
			Honorary Fellow, Royal Institute of British Architects		Professional		
4	Commissioner	Neale Coleman	Director and 50% shareholder, Blackstock Partnership Ltd.		Professional; Financial	2016	
			Wife is 50% shareholder in Blackstock Partnership Ltd		Personal	2016	
			Small shareholdings, Kier, BT, Vodafone		Financial		
			Independent Chair, Commonwealth Games Capital Executive Board		Professional	Sep-20	
			Member, Union Connectivity Review		Professional	Sep-20	
			Member, Labour Party		Professional	1974	
5	Commissioner	Tim Besley	Professor, LSE		Professional	Jan-95	
			(Wife) Senior Associate, Frontier Economics	Have conducted work on behalf of the Commission.	Professional		
			Presidency and Trustee, Royal Economic Society		Professional	Jan-20	Jan-23
			Past president, International Economic Association		Professional	Jan-17	Jan-21
			Fellow, British Academy		Professional	Jan-00	
			Foreign Honourary Member, American Academy of Arts and Sciences		Professional	Jan-10	
			Member, High Level Advisory Group on Sustainable and Inclusive Recovery and Growth	International advisory group launched by the world bank and IMF	Professional	May-21	Dec-22
			Member, IFS Deaton Review into Inequality		Professional	Dec-20	
6	Commissioner	Bridget Rosewell	Chairman, Atom Bank	Retail bank in North East.	Professional	Jan-18	
			Senior Advisor, Volterra Partners	Economics consultancy in transport and property development.	Professional	Jan-16	
			Chairman, M6 Toll		Professional	Jan-20	
			Non-Executive Director, Northumbrian Water		Professional	Apr-21	
			Fellow, Institution of Civil Engineers		Professional	2016	
			Fellow, Academy of Social Sciences		Professional	2018	
			Member, MHCLG planning task force	Taskforce advising on the planning bill	Professional	Dec-20	
			Fellow, Society of Professional Economists		Professional	2018	

7	Commissioner	Andy Green	Director, Aqua Green Ideas Ltd	Personal consulting and product development company.	Professional	Jan-14	
			Shareholder, Aqua Green Ideas Ltd	Personal consulting and product development company. 50% shareholding.	Financial	Jan-14	
			(Wife) Director, Aqua Green Ideas Ltd	Personal consulting and product development company.	Personal	Jan-14	
			(Wife) Shareholder, Aqua Green Ideas Ltd	Personal consulting and product development company. 50% shareholding.	Personal	Jan-14	
			Chair, Simon Midco Ltd	Holding of company of the Lowell Group, a debt management company. Backed by Permira, a global investment firm.	Professional	Sep-19	
			Senior Independent Director, Airtel Africa	International telecoms company.	Professional	Sep-19	
			NED, Link Administration Holdings Ltd	Australia based superannuation service provider.	Professional	Apr-19	
			Chair, WaterAid UK	Charity focused on ensuring all people have access to water and sanitation. Is supported by many UK water companies.	Professional	Oct-20	
			Trustee, WWF UK	Charity promoting biodiversity and restoring nature. Occasionally takes legal action against major projects e.g. Heathrow third runway.	Professional	Jun-17	
			Chair, Gentrack UK Ltd	Public company listed on the New Zealand and Australia Stock Exchanges providing software solutions for energy, water and airport sectors.	Professional	Oct-20	
			Vice Chair, Disasters Emergency Committee	Umbrella charity running major national humanitarian appeals.	Professional	Jun-16	
			Shareholder, Omnio Sound Ltd	Machine learning audio technology.	Professional; Financial	Jan-17	
			Advisor, Omnio Sound Ltd	Machine learning audio technology.	Professional; Financial	Jan-17	
			Fellow, Royal Society of Arts and Manufactures		Professional		
			Companion, Chartered Institute of Management		Professional		
Liveryman, Worshipful Company of Information Technologists		Professional					

8	Commissioner	Julia Prescott	Chief Strategy/Partner, Meridiam SAS, Paris	Recognised and clarified from initial appointment.	Professional; Financial	Jan-05	
			Chair, Neuconnect Ltd and GMBH	Majority owned by Meridiam. The NeuConnect Interconnector will create direct power link between Germany and Great Britain.	Professional; Financial	Jan-18	
			Director, Fulcrum Infrastructure Group	100% owned by Meridiam. Gas and utilities connections.	Professional; Financial	Jan-07	
			NED, Port of Tyne		Professional	Sep-19	
			NED, P4G	Multilateral organisation funded by Governments of Netherlands, South Korea, Denmark, Colombia and others to fund early stage projects supporting green growth in developing countries	Professional	Sep-19	
			NED, IPFA	Global association promoting interests of private and public companies involved in infrastructure and energy projects	Professional	Jan-11	May-21
			Member, Advisory Panel, Glennmont Partners (renewable energy fund)	Clean energy infrastructure fund managers	Professional	Jun-14	
			Member, UK Investment Council Honorary Professor, Bartlett School, University College London	Advisory panel supporting the Department of International Trade	Professional	Apr-21	
Runnymede Borough Council, Son (Nicholas Prescott) is Council Leader		Professional	2015				
				Personal	2016		
9	SMT - Chief Executive	James Heath	(Partner) Exec Assistant to CEO, OVO Energy Retail		Personal	May-19	
10	SMT - Director of Policy	Giles Stevens	(Wife) Principal, Ofwat		Personal		
			Shareholder, BT	286 ordinary shares	Financial	Jan-84	
			Shareholder, BP	286 ordinary shares	Financial	Jan-84	
11	SMT - Chief Economist	James Richardson	Net Zero Advisory Group, Ofgem	NIC representative.	Professional	Apr-20	
			RII02 Challenge Group	NIC representative.	Professional	Jul-18	
			Owns house in Balham	Potentially benefits from Crossrail 2 depending on route	Financial	Oct-19	
12	SMT - Director of Policy	Jen Coe	No interests declared				
13	SMT - Director of Policy	Hannah Brown	Trustee, Brown Source Trust	Charitable trust focussing on making unrestricted multi-year grants to organisations where it can make a big difference.	Professional	Jan-16	
14	SMT - Chief Operating Officer	Mark Ardron	Non-Executive Director, The Pensions Ombudsman	Unpaid role April 2017 - April 2021, paid role May 2021 - April 2022	Professional	Apr-17	Apr-22
15	NED	Michael Brodie	CEO, NHS Business Services Authority		Professional	Sep-19	
			Interim CEO, Public Health England	No additional salary beyond that received for NHSBSA role.	Professional	Sep-20	
			Member of Council, CIPFA	Unpaid	Professional	Apr-17	
			Chair of Health and Social Care Faculty Board, CIPFA	Unpaid	Professional	Apr-13	
			Executive Committee member, North East CIPFA	Unpaid	Professional	Apr-06	
			Elected member of Committee, Ashington Cricket Club	Unpaid	Personal	Jan-15	Jan-20
			Trustee, Community Foundation	Unpaid	Professional	Jan-20	

16	NED	Dennis Skinner	Head of Improvement, LGA		Professional	Jun-11	
				The IDEa is fully owned by the LGA and is the vehicle used to provide the LGA's improvement services.	Professional	Aug-15	
			Company Secretary, IDEa Member, Chartered Institute of Public Finance and Accountancy		Professional	Sep-01	
17	NED	Debjani Ghosh	Civil Servant, Ministry for Housing, Communities and Local Government	Has also worked for MHCLG and DEFRA within this period.	Professional	Jan-16	
			Fellow, Institute of Chartered Accountants		Professional	Jan-15	
			Project Director, Academics Stand Against Poverty UK (Charity)		Professional	Jan-15	
18	NED	Katherine Easter	Chief People Officer, PPF	UK fund to protect members when pension funds become insolvent.	Professional	Sep-10	
			NED/HR Consultant, Isle Utilities Group	Consultancy and tech innovation in energy and water sectors.	Professional	Jan-10	
19	Design Group	Anthony Dewar	Professional Head of Buildings and Architecture	Network Rail	Professional	Jan-07	
			Fellow, Institution of Civil Engineers			2005	
			Federation Internationale d'Associations d'Ingenieurs			2006	
			Fellow, Royal Society of Arts			2003	
20	Design Group	Clare Donnelly	Director, Fereday Pollard Architects	FPA is indirectly contracted to work for Highways England, Thames Water, Tideway, Network Rail and TfL	Professional	Jan-12	
			Member, Royal Institute of British Architects		Professional	Jan-12	
21	Design Group	Andrew Grant	Director, Grant Associates	Landscape architects	Professional	Jan-96	
			Board member, World Heritage Site Advisory Board, Bath		Professional	Jan-19	
			Chairman, Bathscape Landscape Partnership	A heritage Lottery Fund supported project centred on Bath	Professional	Oct-17	
			Member, Landscape Institute		Professional	1988	
			Fellow, Royal Society of Architects		Professional	2012	
			Honorary Fellow, Royal Institute of British Architects		Professional	2010	
22	Design Group	Hanif Kara	Professor in Practice of Architectural Technology, Harvard Graduate School of Design		Professional	Jan-08	
			Director and Co-founder, AKT II	London based structural, civil and façade engineering consultancy	Professional	Jan-96	
			Panel member, HS2 Design Panel	To provide professional expertise and advice to HS2 Ltd	Professional	Jan-15	
			Board Member, GSA Mackintosh Steering Committee		Professional	Jun-20	
			Board member, NCCR Digital Fabrication		Professional	Jan-15	
			Panel member, Design Council Built Environment Experts Panel		Professional	Jan-13	
			Fellow, Institution of Civil Engineers		Professional	Jan-14	
			Fellow, Royal Academy of Engineering		Professional	Jan-14	
			Fellow, Royal Society of the Arts		Professional	Jan-14	
			Fellow, Institute of Structural Engineering		Professional	Jan-14	
			Fellow, Royal Institute of British Architects		Professional	2014	
			Advisor, Aga Khan Development Network		Professional	Jan-04	

23	Design Group	Madeleine Kessler	Associate Architect, Haptic Architects		Professional	Jan-15	
			Director, Unscene Architects		Professional	Jan-19	
			Tectonics Tutor, London School of Architecture (part-time)		Professional	Sep-20	
			Consultant, Skyroom	Part-time consultant for residential development projects	Professional	Apr-20	
			Member, Royal Institute of British Architects		Professional	Jan-16	
			Member, Architects Registration Board		Professional	Jan-16	
24	Design Group	Lucy Musgrave	Founding Director, Publica	Urban design consultancy	Professional	Apr-10	
			Chair of Design Competition, Network Rail		Professional	Mar-20	Mar-21
			Board member, Barbican	Performing arts centre	Professional	Jul-17	
			Board member, Public practice	Not-for-profit organisation to improve quality of public places.	Professional	Oct-17	
			Mayors Design Advocate, GLA		Professional	Jun-17	
			Liveryman, Worshipful Company of Chartered Architects		Professional	Jul-16	
			Member, New London Sounding Board	Organisation to promote cross-industry voice on major change in London.	Professional	Dec-14	
25	Design Group	Judith Sykes	Senior Director, Expedition Engineering (Useful Simple Trust)	Engineering consultancy, converted to a Trust in 2008	Professional	Jan-03	
			Chair of Board, and co-founder of Useful Simple Ltd	Working with organisations including HS2 and Network Rail on a range of urban development projects and future city challenges. Owns Expedition and Thomas Matthews.	Professional	Jan-17	
			Member, Institution of Civil Engineers		Professional	Jan-02	
26	Design Group	Louise Wyman	Strategic Director Growth and Development, Manchester City Council		Professional	Jun-20	
			Member, Landscape Institute		Professional		
			Member, Royal Institute of Chartered Surveyors		Professional		
27	Young Professionals Panel	Josephine Rose Garvey-Rae	Cost Manager, Turner and Townsend		Professional	Sep-14	
			Shareholder, Costain Group Ltd	A British technology based construction and engineering company headquartered in Maidenhead	Financial	Apr-20	
			Shareholder, Lloyds Bank PLC		Financial	Apr-20	
28	Young Professionals Panel	Michael William Davis	Senior Consultant, E4tech Ltd	Low-carbon energy consultancy	Professional	Oct-20	
			(Partner) Policy Team Leader, Local Government Funding, MHCLG		Personal	Jan-19	
			Member, Institution of Mechanical Engineers		Professional	2012	
29	Young Professionals Panel	Ann Zhang	Principal Consultant, PA Consulting	Role may involve potentially advising clients on securing public funding for infrastructure investment from HMT.	Professional	Feb-18	

30	Young Professionals Panel	Sophie Deas	Senior Sponsor, Network Rail	East Coast update (interface with TransPennine route)	Professional	Nov-19	
			Volunteer, Woodland Trust		Personal	Feb-18	
			Volunteer, Greenwich Peninsula Ecology Park		Personal	Jul-18	Oct-19
			Member, Chartered Institution of Highways and Transportation		Professional	Sep-15	
			Associate Member, Institute of Asset Management		Professional	Feb-19	
			Associate Member, Association for Project Management		Professional	Aug-20	
			(Partner) Revenue Development Manager, First TransPennine Express Ltd		Personal	Apr-20	
			(Partner) NED, West Yorkshire Ticketing Company Ltd		Personal	Apr-20	
31	Young Professionals Panel	Calum Askins	Transport Planner, WSP		Professional	Jan-15	
			Project Management Secondee, TfGM		Professional	Jan-20	
			Member, Chartered Institute of Highways and Transport	Working towards chartership	Professional	Jan-17	
			Member, Transport Planning Society		Professional	2015	
32	Young Professionals Panel	Cissie Liu	Senior Regulation Analyst, Scottish and Southern Electricity Networks		Professional	Oct-20	
33	Young Professionals Panel	Monica Laucas	Economic Development, Consultant, AECOM	Engineering company with interests in Crossrail, HS2, Heathrow Southern Railway	Professional	Feb-20	
			Social Value Consultant, North London Waste Authority	Secondment	Professional	Oct-20	
			Member, Institute of Economic Development		Professional	Mar-19	
			Member, the Academy of Urbanism's Young Urbanism Network		Professional	Sep-18	
34	Young Professionals Panel	Caroline Louise Bryce	Asset Management Advisor, Mott MacDonald	Multi disciplinary consultancy	Professional	Jan-15	
			(Partner) Senior Town Planner, Mott Macdonald		Professional	Jan-12	
			Graduate Member, Institution of Civil Engineers		Professional	2015	
35	Young Professionals Panel	Sam Cocking	PhD student, University of Cambridge	Funded by a stipend from the Engineering and Physical Sciences Research Council (EPSRC).	Professional	Jan-16	
			Joint research project, Network Rail & AECOM	Collaborates with these industry partners during the course of PhD research. Although not directly employed by either of these organisations, there is a contractual relationship between Cambridge, AECOM, and Network Rail, governing this research project.	Professional	Jan-17	
			Graduate Member, The Institution of Structural Engineers		Professional	2015	
			Council Member, the International Masonry Society	Professional society for researchers working on masonry structures.	Professional	2015	

36	Young Professionals Panel	Brittany Harris	Director and CEO, Qualis Flow Limited	Data company to support construction firms manage their social and environmental impact.	Professional	Apr-18	
			Board Member, Cambridge Wireless	Membership organisation	Professional	Oct-19	
			Member, Institution of Civil Engineers		Professional	Jan-16	
			Volunteer, Engineers without Borders		Professional	Nov-11	
			Volunteer, EcoSwell	Peru-based Charity tackling economic growth in Lobitos Peru.	Personal	Aug-15	